

FOOT LOCKER, INC.

2014 ANNUAL REPORT

SEIZING OPPORTUNITIES



FOOT LOCKER, INC.

Foot Locker, Inc. (NYSE: FL) is a leading global retailer of athletically inspired shoes and apparel. Headquartered in New York City, the Company operates 3,423 athletic retail stores in 23 countries in North America, Europe, Australia, and New Zealand under the brand names Foot Locker, Champs Sports, Kids Foot Locker, Footaction, SIX:02, Lady Foot Locker, Runners Point, and Sidestep.

The Company also operates a direct-to-customer business offering athletic footwear, apparel, and equipment through its internet, mobile, and catalog channels. In addition to websites for each of the store banners, such as footlocker.com, the direct-to-customer business includes Eastbay, a leading destination for the serious athlete.

FINANCIAL HIGHLIGHTS*

	2010	2011	2012	2013	2014
Sales**	\$ 5,049	\$ 5,623	\$ 6,101	\$ 6,505	\$7,151
Sales per Gross Square Foot	\$ 360	\$ 406	\$ 443	\$ 460	\$ 490
Adjusted Financial Results:					
Earnings Before Interest and Taxes**	\$ 274	\$ 446	\$ 602	\$ 676	\$ 816
EBIT Margin	5.4%	7.9%	9.9%	10.4%	11.4%
Net Income**	\$ 173	\$ 281	\$ 380	\$ 432	\$ 522
Net Income Margin	3.4%	5.0%	6.2%	6.6%	7.3%
Diluted EPS from Continuing Operations	\$ 1.10	\$ 1.82	\$ 2.47	\$ 2.87	\$ 3.58
Return on Invested Capital	8.3%	11.8%	14.2%	14.1%	15.0%
Cash, Cash Equivalents and Short-Term					
Investment Position, Net of Debt**	\$ 559	\$ 716	\$ 795	\$ 728	\$ 833

* Results in this table and throughout pages 1 through 16 refer to non-GAAP, adjusted figures.

See pages 16-17 of Form 10-K for the reconciliation of GAAP to non-GAAP adjusted results.

** In Millions

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This report contains forward-looking statements within the meaning of the federal securities laws. Other than statements of historical facts, all statements which address activities, events, or developments that the Company anticipates will or may occur in the future, including, but not limited to, such things as future capital expenditures, expansion, strategic plans, financial objectives, dividend payments, stock repurchases, growth of the Company's business and operations, including future cash flows, revenues, and earnings, and other such matters, are forward-looking statements. These forward-looking statements are based on many assumptions and factors which are detailed in the Company's filings with the Securities and Exchange Commission, including the effects of currency fluctuations, customer demand, fashion trends, competitive market forces, uncertainties related to the effect of competitive products and pricing, customer acceptance of the Company's merchandise mix and retail locations, the Company's reliance on a few key vendors for a majority of its merchandise purchases (including a significant portion from one key vendor), pandemics and similar major health concerns, unseasonable weather, deterioration of global financial markets, economic conditions worldwide, deterioration of business and economic conditions, any changes in business, political and economic conditions due to the threat of future terrorist activities in the United States or in other parts of the world and related U.S. military action overseas, the ability of the Company to execute its business and strategic plans effectively with regard to each of its business units, and risks associated with global product sourcing, including political instability, changes in import regulations, and disruptions to transportation services and distribution.

For additional discussion on risks and uncertainties that may affect forward-looking statements, see "Risk Factors" disclosed in the 2014 Annual Report on Form 10-K. Any changes in such assumptions or factors could produce significantly different results. The Company undertakes no obligation to update forward-looking statements, whether as a result of new information, future events, or otherwise.

OUR BUSINESSES



Foot Locker

footlocker.com

APPROVED

Lady Foot Locker

ladyfootlocker.com

THE PLACE FOR HER

kids Foot Locker

kidsfootlocker.com

GO BIG



FOOTACTION 

footaction.com

OWN IT

SIX:02

six02.com

IT'S YOUR TIME

CHAMPS
SPORTS

WE KNOW GAME.

champssports.com

WE KNOW GAME



Eastbay

eastbay.com

FIRST CHOICE FOR ATHLETES

**RUNNERS
POINT**

runnerspoint.com

YOUR WAY, OUR PASSION

SIDESTEP

sidestep-shoes.com

SNEAKER LIFESTYLE

SEIZING OPPORTUNITIES

It is a tremendous privilege and honor to have the opportunity to write this, my first letter to shareholders as Chief Executive Officer of Foot Locker, Inc. I am both humbled and proud to have been selected as the leader of the high-performing team we have at Foot Locker. That the team is strong, there can be no doubt: 2014 was the fourth consecutive year that the Company's sales and profit results represented the highest levels ever achieved in our history as an athletic footwear and apparel business. We have continued to build on our strengths, seize opportunities to set records in our financial and operational performance, and identify exciting initiatives to grow the business in the future. In the remainder of this letter and the pages that follow, I will share both the details of our 2014 performance and the Company's strategic priorities for the next several years.

Before I do that, however, I must acknowledge the exceptional contributions of Ken Hicks, who is retiring as Executive Chairman of our Board in May 2015 and who served as President and Chief Executive Officer until this past December. It was under Ken's leadership that our senior executive team identified and articulated the key strategies to improve our business performance; first dared to set objectives beyond anything that the Company had achieved before; and consistently executed our initiatives so well that we have again reached and surpassed many of the financial objectives we set for ourselves.

Ken has been an inspirational leader to everyone, as well as a friend, coach, and mentor to me. On behalf of our Board of Directors and the entire team at Foot Locker, I would like to offer Ken our deepest gratitude for his contributions to our Company over the last several years, and wish him all the best in his retirement.

As Ken and the Board have passed the responsibilities of Chief Executive Officer to me, the primary theme of this leadership transition is one of continuity. Our team remains focused on our vision: **to be the leading global retailer of athletically inspired shoes and apparel.** The strategic priorities that we describe throughout this report are also an evolution of the fundamental strategies that have led to our recent strong results.

Progress Towards Financial Objectives

Along with our vision and strategic priorities, the Company established an ambitious set of financial objectives in early 2010. At the time, we saw them as "stretch" targets, but just two years later, we had already

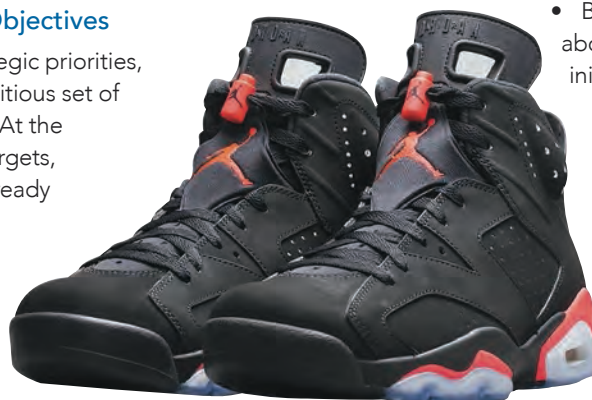
met several of the goals, and we were making substantial progress on the rest of them. As a consequence, in early 2012 we elevated the financial objectives to levels the Company had never before achieved. Now, three years later, I am very pleased to report that we continue to make excellent progress and have, once again, surpassed many of the key goals we set for ourselves, as shown below:

	2009	Original 5-Year Plan Objectives	2011	2014	2012-2016 Long-Term Objectives
Sales (billions)	\$4.9	\$6.0	\$5.6	\$7.2	\$7.5
Sales per Gross Square Foot	\$333	\$400	\$406	\$490	\$500
Adjusted EBIT Margin	2.8%	8.0%	7.9%	11.4%	11.0%
Adjusted Net Income Margin	1.8%	5.0%	5.0%	7.3%	7.0%
Return on Invested Capital	5.3%	10.0%	11.8%	15.0%	14.0%

In addition to the significant milestones listed above, we posted many other key financial records in 2014, including reaching \$522 million of net income. This figure represented \$3.58 of earnings per share, a 25 percent increase over 2013 and up more than six-fold compared to 2009. This bottom-line result was driven by our strong top-line performance, including an 8.0 percent comparable sales gain for the year. In fact, each of our U.S. and international divisions achieved a significant comparable sales gain. Excellent execution of our initiatives at every level of our organization drove these outstanding sales results, and it also enabled us to improve our gross margin rate to a record high of 33.2 percent, and our selling, general, and administrative expense rate to a record low of 19.9 percent.

There were many other major accomplishments during the year; too many, in fact, to describe in this letter, but let me call out just a few of the highlights of 2014:

- We successfully completed the integration of Runners Point Group into our Company, and it contributed meaningfully to our sales and profits;
- We continued to execute our remodel program across all of our banners, expand our vendor shop-in-shop programs, and further develop our exciting new women's format, SIX:02;
- Between the store projects mentioned above and various technology and digital initiatives, we invested approximately \$200 million of capital into the business during the year to improve our performance in the quarters and years ahead;

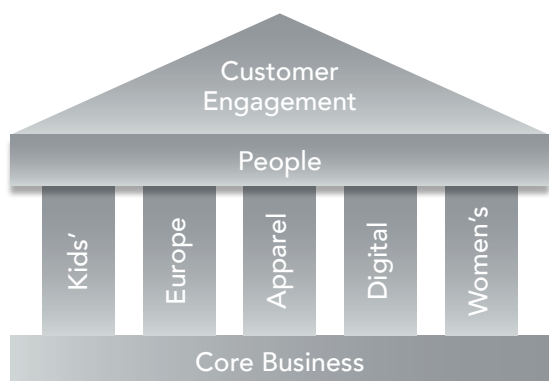


“Over the past few years, our Company has focused intently on executing our key strategies. That focus, along with the investments we have made in our stores, digital capabilities, support facilities, and — most importantly — our people, has enabled us to develop into a high-performance company.”

- We developed and rolled out to the entire organization a new leadership model designed specifically for Foot Locker;
- And we celebrated the 40th anniversary of the Foot Locker banner, which started with a single store in California in 1974.

Revised Strategic Framework and Priorities

In light of this progress, our senior leadership team recently completed a comprehensive evaluation of our opportunities — over the near term, intermediate term, and long term — to enhance our performance even further. As I noted above, our vision remains the same, as do the fundamental elements of our strategy. We have, however, revised the strategic framework within which to organize our growth initiatives and pursue our business priorities.



More specifically, our seven strategic priorities to build our business further are to:

- Drive performance in the **Core Business** with compelling customer engagement
- Expand our leading position in the **Kids'** business
- Aggressively pursue **European expansion** opportunities
- Build our **Apparel** penetration and profitability
- Build a more powerful **Digital** business with customer-focused channel connectivity
- Deliver exceptional growth in our **Women's** business
- Build on our industry-leading team by embracing the power of our **People**

The pages that follow will provide further insight into each of these priorities.

New Long-Term Financial Objectives

Along with the growth priorities outlined above, we have updated the long-term financial targets. We aspire to remain a top quartile performer, with:

- Sales of **\$10 Billion** by 2020
- Sales per Gross Square Foot of **\$600**
- Earnings Before Interest and Taxes of **12.5%** of Sales
- Net Income of **8.5%** of Sales
- Return on Invested Capital of **17%**
- Inventory Turnover of **3+ times**

We believe we have a very strong foundation and many strengths upon which to build our performance to reach these heights. With the strength of our team; our core values; our leading market positions in basketball, running, and casual footwear; our multiple banners and distribution channels; our geographic diversity; our solid financial position; and, finally, the powerful partnerships we have developed with our leading vendors, we believe we have the resources and capabilities to achieve these objectives and be a top performer, not just in the athletic industry, but in all of retail.

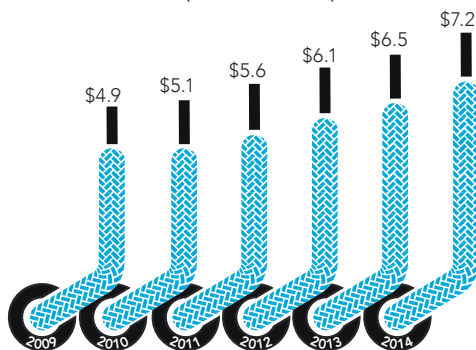
Enhanced Shareholder Returns

As our business performance has grown, so has our Company's cash flow and our ability to return cash to shareholders while maintaining a strong, flexible financial position.

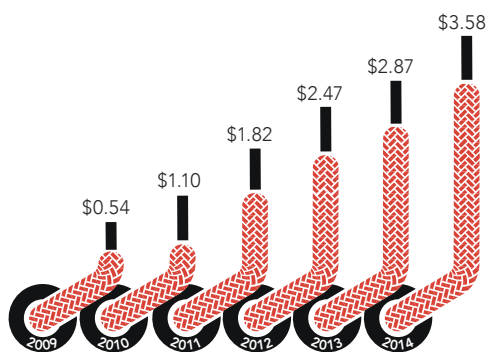
- During 2014, we paid \$127 million in shareholder dividends and spent \$305 million to repurchase almost 5.9 million shares of our stock. The total shareholder returns of \$432 million represent almost 85 percent of our annual net income for the year.
- In February, we announced that our Board of Directors had approved a 14 percent increase to our dividend rate, effective with the dividend payment in the first quarter of 2015. This represents the fifth consecutive year in which our Board has authorized a meaningful increase to our dividend rate, which now stands at an even \$1.00 per share on an annualized basis.
- In February, the Board also authorized a new, \$1 billion share repurchase program, as our previous program of \$600 million, initiated just two years earlier, had largely been completed.

These decisions by our Board firmly demonstrate its confidence in our Company's ability to maintain a high level of financial performance in the years ahead and our commitment to our shareholders.

TOTAL SALES (IN BILLIONS)



EARNINGS PER SHARE



As I conclude my time as the leader of the great team at Foot Locker, Inc., I want to thank all of you who have made the last five and a half years the most enjoyable and satisfying of my career. The list to whom I owe my deepest gratitude includes our very engaged Board of Directors, our talented Executive Committee, all of our outstanding associates in the stores and facilities worldwide, our world-class vendor partners, our excellent landlords, and all of our other suppliers. And, of course, that list includes you, our shareholders, who have supported and believed in the Company during our transformation into a high-performance company.



Foot Locker has accomplished a great deal over the past five years, and we are proud of the successful execution of our strategies and the very strong results. There are many more opportunities ahead for the Company, and I know under Dick Johnson's leadership the team will continue to reach new heights of operational and financial performance.

Ken C. Hicks

Ken C. Hicks
Executive Chairman

Conclusion

Having joined Eastbay in 1993, four years before it was acquired by what is now Foot Locker, Inc., I have had the good fortune over the last 20 plus years to: contribute to the development of our very strong digital business; lead our highly profitable European business; and guide our industry-leading store businesses in the United States, and, in my role as Chief Operating Officer, around the world. From those experiences, I can assure you that it takes an incredibly strong and talented team to produce the consistent success Foot Locker, Inc. has demonstrated in recent years. We have produced 20 consecutive quarters of meaningful sales and profit increases, an enviable track record in any industry.

I want to extend my sincere thanks and appreciation to all of our associates around the globe for their exceptional dedication and hard work that have gone into delivering those outstanding results.

We know that it also takes developing and strengthening relationships with our key partners, including our world-class merchandise vendors, our supportive landlords, and many other important suppliers, to reach the levels of success you are reading about in this report. I

want to acknowledge and thank each of them for the innovation, support, and cooperation that they deliver every day to our business.

I am also deeply grateful to our Board of Directors. Each member has contributed a deep reservoir of

knowledge and experience during our development into a high-performing company, and the management team and I look forward to their continuing guidance and support as we begin the next stage of our journey towards achieving our vision.

Additionally, I am excited about the opportunity to get to know many more of you, our shareholders. I sincerely appreciate the support you have shown the Company over the past several years, and I want to maintain the dialogue you have established with us as we continue to make progress executing our strategies and building a stronger business.

In conclusion, let me say that setting new targets is easy. Reaching those new targets, however, is not. Achieving new heights of operational and financial performance will only be possible through continuing to elevate our engagement with our customers, at every point of contact we have with them: in our stores, on their smart phones, on social media, on our websites, at athletic and sporting events, or wherever they may be. By doing so, and with the support of everyone throughout the organization, we believe we can accomplish the goal of selling just one more piece of apparel or pair of sneakers at a time: one more per store, per associate, per hour, or per website visit. By breaking down our Company's high-level goals into such bite-sized challenges to which every associate around the world can relate, we will achieve our vision — **to be the leading global retailer of athletically inspired shoes and apparel.**

Richard A. Johnson

Richard A. Johnson
President and Chief Executive Officer

OUR VISION

To be the leading global retailer of athletically inspired shoes and apparel.

CORE VALUES

INTEGRITY
act honestly,
ethically
and honorably

LEADERSHIP
respect, inspire,
develop
and empower

EXCELLENCE
strive to be the
best in everything
we do

SERVICE
satisfy our
customers
every time

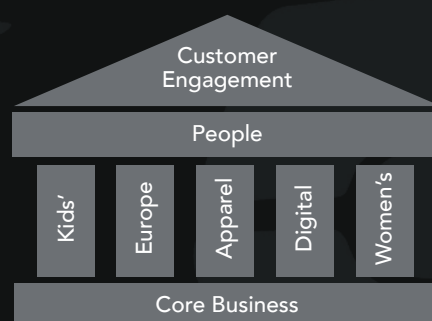
TEAM WORK
collaborate,
trust, support,
commit

INNOVATION
be a student of the
business to initiate
and foster new ideas

COMMUNITY embrace diversity, act responsibly for our customers, associates, investors and communities

EXECUTE STRATEGIES

- Drive performance in the **Core Business** with compelling customer engagement
- Expand our leading position in **Kids'**
- Aggressively pursue **European expansion** opportunities
- Build on our industry-leading team by embracing the power of our **People**
- Build **Apparel** penetration and profitability
- Build a more powerful **Digital** business with customer-focused channel connectivity
- Deliver exceptional growth in **Women's**



ACHIEVE RESULTS

BE A TOP
QUARTILE
PERFORMER

Sales
\$10
BILLION

Sales per
Gross Square
Foot
\$600

Earnings Before
Interest and
Taxes
12.5%

Net
Income
8.5%

Return on
Invested
Capital
17%

Inventory
Turnover
3+
TIMES

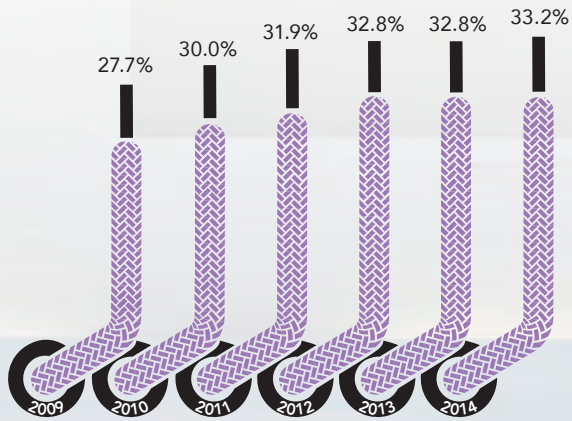
DRIVE PERFORMANCE IN THE CORE BUSINESS

The team at Foot Locker, Inc. has many different opportunities to build an even stronger company, which we describe on the next several pages. At the same time, we always pay close attention to improving our core operations, which we generally define as the business of selling basketball, running, and casual footwear in our men's stores in the United States. We have several strategies underway to elevate performance in our core business even more:

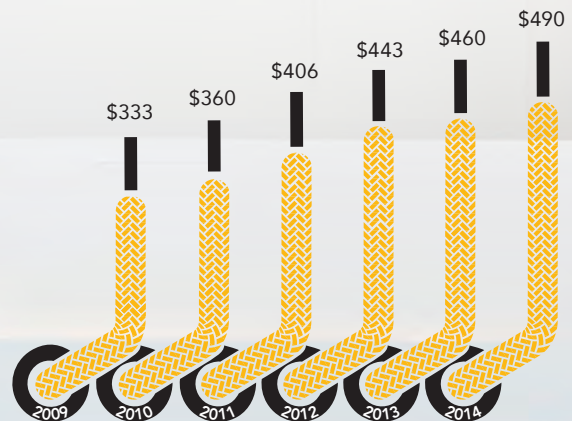
- To create fresh, engaging store environments, primarily through our store remodel programs and by testing, developing, and expanding innovative vendor partnerships
- To promote and extend our store banners through powerful 360° marketing
- To provide our sales associates with tools and training to best serve our customers
- To build a highly-compelling, locally-relevant footwear and apparel assortment
- To leverage our strength as the power player in basketball, running, and classic footwear



TOTAL COMPANY
GROSS MARGIN



TOTAL COMPANY
SALES PER
SQUARE FOOT



Locker



EXPAND OUR LEADING POSITION IN KIDS'

Our first strategic priority outside our core is to expand our leading position in the Kids' business. We have had tremendous success in recent years doing just that, not just via our Kids Foot Locker banner in the United States, but also by exporting Kids Foot Locker to other markets and building the business in the other banners that sell children's footwear and apparel.

Of all our store banners, the sales gain in Kids Foot Locker was the strongest, increasing double digits on a comparable-store basis and almost 20 percent in total. We believe we can make the business of selling footwear and apparel to children go even bigger by:

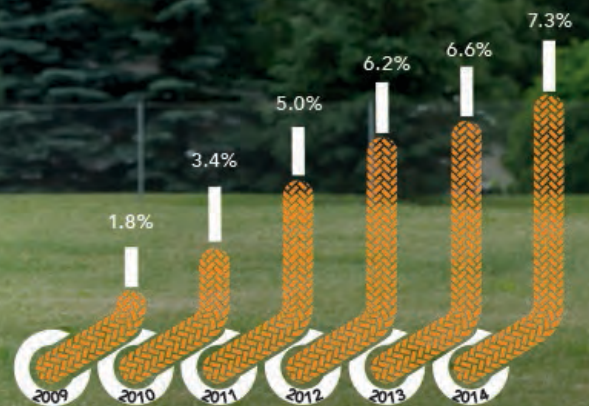
- Developing the kids' business globally
- Driving a full-family experience by building connectivity with parents, both in store and online
- Leveraging our strengths as the power player for kids in basketball, running, and casual shoes, as well as apparel



NET INCOME (IN MILLIONS)



NET INCOME MARGIN



PURSUE EUROPEAN EXPANSION

The Foot Locker banner has grown its presence to more than 600 stores in Europe, and we have also introduced Kids Foot Locker stores there. Although basketball is a fast-growing sport in Europe — with basketball shoe sales also increasing rapidly — running remains the biggest category. The casualization of dressing styles is also a long-term trend in Europe, as it is in the United States, and one on which we feel well-positioned to capitalize.

While we have continued to build out our profitable Foot Locker stores in key underpenetrated countries around Europe, 2014 also marked our first full year of ownership of Runners Point Group, with its two key banners, Runners Point and Sidestep, bringing almost 200 additional stores to our fleet. We have been testing a banner segmentation strategy in Germany, where all three banners successfully coexist to serve their targeted customer sets. The development of this banner segmentation is key to our ability to tailor the business model to fit each local market's needs and successfully expand all three banners throughout Europe.

We intend to aggressively pursue European expansion opportunities by:

- Continuing to expand the Foot Locker banner in underpenetrated markets
- Expanding Runners Point and Sidestep banners into markets beyond Germany
- Leveraging our strength as a power player in key product categories — running, basketball, and casual footwear; women's; kids'; and apparel
- Building our capability for substantial digital growth





BUILD APPAREL PENETRATION AND PROFITABILITY

Although we are and will continue to be a footwear retailer first, athletically-inspired apparel is a very important category for our customers and a key opportunity for us to continue improving our major productivity measures, such as sales per gross square foot, average transaction size, and sales per payroll hour.

We have had good initial success extending our banner differentiation efforts from footwear to apparel. For example, our Footaction banner mixes lifestyle items from the major athletic brands alongside more fast-fashion brands, while Foot Locker features more performance-inspired apparel. In addition, all of our banners today focus more on premium branded product than they did several years ago, when our assortments were much more commodity-based.



One of the benefits of the previously described remodel programs is substantially improved apparel presentations. These investments should facilitate the execution of our key initiatives to build apparel, which :

- Enhancing banner segmentation by clearly identifying the role of each brand and apparel category
- Strengthening our capabilities by investing in talent and tools
- Improving responsiveness and speed-to-market by partnering with existing vendors and expanding our vendor base
- Improving our apparel presentation across the fleet and displaying full brand stories
- Actively managing product life cycles





- Develop SIX:02 into our primary women's brand
- Strengthen our SIX:02 customer connection by building brand awareness and providing superior store and online experiences
- Build our apparel business in concert with our major vendors
- Expand women's to play a more significant role in all of our relevant banners







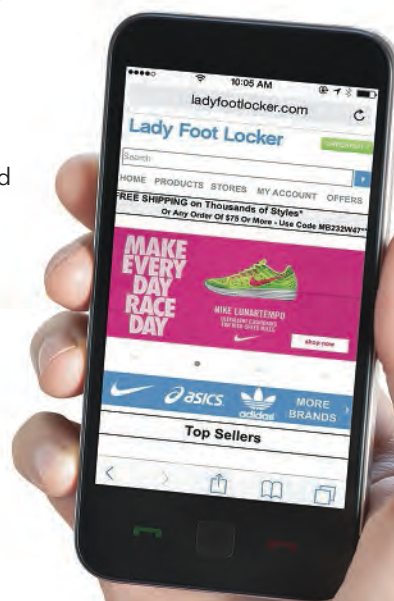
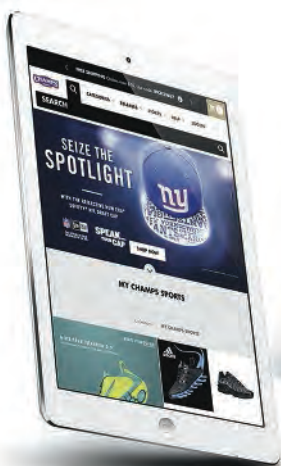
BUILD A MORE POWERFUL DIGITAL BUSINESS

Our digital business has been the fastest growing portion of our Company for the past several years. We have worked diligently to create seamless customer experiences across the store, digital, and mobile channels, and as a result our store banner internet sites collectively have posted exceptionally rapid growth, increasing almost 40 percent annually over the last three years.

This past June, we launched the Eastbay Performance Zone at Champs Sports, the first time Eastbay, our largest digital business, has had a physical presence in store. This innovative shop-in-shop idea brings the power of Eastbay's vast assortment of premium footwear, apparel, and equipment for the elite athlete directly into select Champs Sports stores.

Looking forward, we intend to build an even more powerful digital business by:

- Creating a more engaging, personalized digital experience that reflects each brand's essence
- Investing further in technology platforms that deliver a high-quality, coordinated shopping experience online, in store, and on mobile
- Meeting customer needs by leveraging our entire company's capabilities



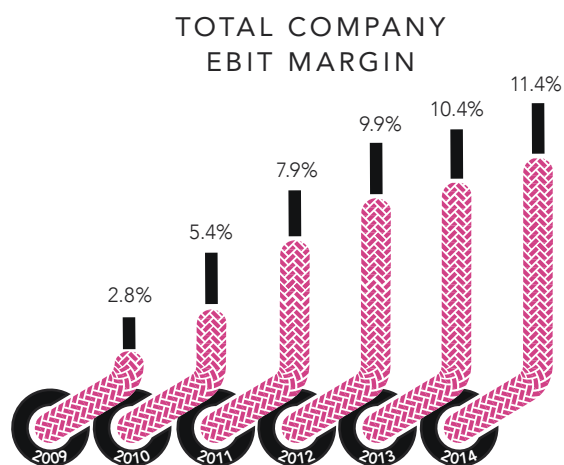


BUILD ON OUR INDUSTRY-LEADING TEAM

Over the last few years, we have made significant investments in our talented team of associates. We have implemented a new applicant hiring system in order to identify likely top performers in our stores; installed a new labor scheduling tool that helps ensure that these top performers are on the sales floor at the right time; enhanced our training programs; and created a new, company-specific global leadership model. It is our outstanding team of associates, at every level of the organization and from all around the world, which has laid the foundation of our recent success, and which we believe will enable us to achieve the key financial goals in our new long-range plan.

As we start on the next leg of our journey towards these objectives, we intend to:

- Build on our reputation as being a great place to work, with a strong culture and highly-engaged work force
- Attract talent with a powerful and inclusive employment brand
- Accelerate our capability to drive operational performance and enable associates to reach their full potential
- Create a connected, diverse, and high-performing organization





COMMUNITY

As a Company, we act responsibly towards our customers, associates, investors, and communities. As we continue to elevate our financial objectives, it is equally important for us to elevate our community involvement. Just as Foot Locker, Inc. set financial records in 2014, the Foot Locker Foundation — our charitable arm founded in 2001 — also set a record in terms of our support for young people. Our mission is to promote a better world for today's youth through educational initiatives and programs that encourage health and well-being through physical activity. This past year, our annual "On Our Feet" fundraising gala was our most successful ever, with record proceeds channeled to support the Company's key educational initiatives, including the Foot Locker Scholar Athletes Program, as well as our long-standing partnership with UNCF.

In 2014, the Foot Locker Foundation also joined forces with the Two Ten Footwear Foundation to bring the footwear industry together in celebration of Two Ten's 75th Anniversary. The event, chaired by our Executive Chairman, Ken Hicks, generated a record-breaking amount in support of Two Ten's important efforts to assist those within the footwear industry. In addition, Kids Foot Locker Foundation launched a unique partnership with the Boys & Girls Club of America, encouraging kids to participate in fitness activities to lead healthier, active lifestyles. Other notable endeavors included our support of The Fred Jordan Mission in downtown Los Angeles, and the American Cancer Society.

Our Company's deep commitment to community extends to our associates and has become an intrinsic part of our culture. Our people take pride in adding value to our communities for a myriad of causes and through a variety of means, including contributing financially, coordinating local community events, or donating individual time and effort. The countless volunteer hours and financial commitments made by our associates to the causes that most deeply inspire them have enriched communities the world over.





FOOT LOCKER, INC.

FORM 10-K





FOOT LOCKER, INC.

BOARD OF DIRECTORS

Ken C. Hicks¹

Executive Chairman of the Board

Maxine Clark^{2, 5}

Founder and Retired
Chief Executive Bear
Build-A-Bear Workshop, Inc.

Nicholas DiPaolo^{1, 3, 5, 6}

Retired Vice Chairman
and Chief Operating Officer
Bernard Chaus, Inc.

Alan D. Feldman^{1, 3, 5}

Retired Chairman of the Board,
President and Chief Executive Officer
Midas, Inc.

Jarobin Gilbert Jr.^{2, 4}

President and Chief Executive Officer
DBSS Group, Inc.

Richard A. Johnson¹

President and Chief Executive Officer

Guillermo G. Marmol^{1, 2, 5}

President
Marmol & Associates

Matthew M. McKenna^{1, 2, 5}

Senior Advisor to the U.S. Secretary
of Agriculture

Steven Oakland^{3, 4}

President - Coffee and Foodservice
The J.M. Smucker Company

Cheryl Nido Turpin^{3, 4}

Retired President and
Chief Executive Officer
The Limited Stores

Dona D. Young^{1, 3, 4}

Retired Chairman of the Board,
President and Chief Executive Officer
The Phoenix Companies, Inc.

- 1 Member of Executive Committee
- 2 Member of Audit Committee
- 3 Member of Compensation and Management Resources Committee
- 4 Member of Nominating and Corporate Governance Committee
- 5 Member of Finance and Strategic Planning Committee
- 6 Lead Director

CORPORATE MANAGEMENT

Ken C. Hicks

Executive Chairman of the Board

Richard A. Johnson

President and Chief Executive
Officer

Robert W. McHugh

Executive Vice President –
Operations Support

Lauren B. Peters

Executive Vice President and
Chief Financial Officer

Senior Vice Presidents:

Paulette R. Alviti

Chief Human Resources Officer

Jeffrey L. Berk

Real Estate

Peter D. Brown

Chief Information Officer

Giovanna Cipriano

Chief Accounting Officer

Sheilagh M. Clarke

General Counsel
and Secretary

Vice Presidents:

Tracey E. Abbott

Strategic Planning

Saadi A. Majzoub

Supply Chain

John A. Maurer

Treasurer and Investor Relations

Dennis E. Sheehan

Deputy General Counsel

Bernard F. Steenman

Risk Management

Caryn M. Steinert

Human Resources

DIVISION MANAGEMENT

Stephen D. Jacobs

President and Chief Executive Officer
Foot Locker North America

Lewis P. Kimble

President and Chief Executive Officer
Foot Locker Europe

Bryon W. Milburn

President and Chief Executive Officer
Champs Sports

Dowe S. Tillema

President and Chief Executive Officer
Footlocker.com/Eastbay

Bart de Wilde

Vice President, General Manager
Runners Point Group

Natalie M. Ellis

Vice President, General Manager
Lady Foot Locker / SIX:02

Nicholas Jones

Managing Director
Foot Locker Canada

Phillip G. Laing

Managing Director
Foot Locker Asia/Pacific

Kenneth W. Side

Vice President, General Manager
Footaction

CORPORATE INFORMATION

Corporate Headquarters

112 West 34th Street
New York, New York 10120
(212) 720-3700

Worldwide Website

Our website at <https://www.footlocker-inc.com> offers information about our Company, as well as online versions of our Form 10-K, SEC reports, quarterly results, press releases, and corporate governance documents.

Transfer Agent and Registrar

Computershare
P.O. Box 30170
College Station, Texas 77842-3170
(866) 857-2216
(201) 680-6578 Outside U.S. and Canada
(800) 231-5469 Hearing Impaired -TTY Phone
www.computershare.com/investor

Send certificates for transfer and address changes to:

Computershare
P.O. Box 30170
College Station, Texas 77842-3170

Independent Registered Public Accounting Firm

KPMG LLP
345 Park Avenue
New York, New York 10154
(212) 758-9700

Dividend Reinvestment

Dividends on Foot Locker, Inc. common stock may be reinvested through participation in the Dividend Reinvestment Program. Participating shareowners may also make optional cash purchases of Foot Locker, Inc. common stock. Please contact our Transfer Agent.

Service Marks/Trademarks

Foot Locker, Footaction, Lady Foot Locker, Kids Foot Locker, Champs Sports, footlocker.com, Eastbay, Team Edition, SIX:02, Runners Point, Sidestep, and Run by Foot Locker service marks and trademarks are owned by Foot Locker, Inc. or its affiliates.

Investor Information

Investor inquiries should be directed to the Investor Relations Department at (212) 720-4600.

FOOT LOCKER, INC.

112 WEST 34TH STREET
NEW YORK, NY 10120

SEIZING OPPORTUNITIES

